A logo of a university

Description automatically generated

[Insert School name] Strategy Planning

Annual Plan 2024-25

# Introduction

This document sets out a template to assist schools in setting out their key strategic and operational goals. This work should be completed in conjunction with and as an integral part of the budgetary and enrolment planning process.

It should be clearly noted that plans should be kept as brief as possible. There’s no need to go into great detail, clear summaries of objectives and initiatives should be set out and bullet points used where possible.

As plans are developed, these should be centred around UCD’s core objectives. These are:

* Increase the quality, quantity and impact of our research, scholarship and innovation.
* Provide an inclusive educational experience that defines international best practice and prepares our graduates to thrive in present and future societies.
* Continue to build our engagement locally, nationally and internationally.
* Attract, retain and develop an excellent and diverse cohort of students, faculty and staff.

# Strategic Plan – UCD School of [insert name]

## Core Objective 1

Increase the Quality, Quantity, and Impact of our Research, Scholarship,   
and Innovation

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| --- | --- |
| Academic Year 2024/25 | Subsequent 4 years (Academic Years 2025 to 2029) |
| * XXX * YYY * ZZZ | * AAA * BBB * CCC |
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## Core Objective 2

Provide an inclusive educational experience that defines international best practice and prepares our graduates to thrive in present and future societies.

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| Academic Year 2024/25 | Subsequent 4 years (Academic Years 2025 to 2029) |
| * XXX * YYY * ZZZ | * AAA * BBB * CCC |
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## Core Objective 3

Continue to build our engagement locally, nationally and internationally.

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| Academic Year 2024/25 | Subsequent 4 years (Academic Years 2025 to 2029) |
| * XXX * YYY * ZZZ | * AAA * BBB * CCC |
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## Core Objective 4

Attract, retain and develop an excellent and diverse cohort of students, faculty and staff.

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| Academic Year 2024/25 | Subsequent 4 years (Academic Years 2025 to 2029) |
| * XXX * YYY * ZZZ | * AAA * BBB * CCC |
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# UCD Strategy 2030

The planning process 2024 is a key opportunity for all colleges, schools and units to feed into the development of the UCD strategy to 2030. What are the key strategic priorities that you think we need to address as we develop the strategy?

* AAA
* BBB
* CCC

# Space and Infrastructure

Please summarise, at a high level, infrastructure requirements for your School to fulfil its plans.

* AAA
* BBB
* CCC

# Plan will be supported by

## Performance Against KPIs

* Please review the KPI targets for your school and comment where there is any significant deviation (over or under) from target.

## Risk Management

* If your school has already completed a risk register, please review the register and attach it to this plan.

# Appendix – Financial Summary

A summary of your financial plan is to be included here. Your Finance Manager will assist you in the preparation of this document.

# Appendix – How to use this document

**Cover page text styles**

Title – for use on the title on the cover page

Subtitle – for used on the subtitle on the cover page

**General content text styles**

There are four levels of heading hierarchy, the main heading and three sub headings.

# Heading 1 – Main heading / title of section

## Heading 2 – Sub heading 2

### Heading 3 – Sub heading 3

#### Heading 4 – Sub heading 4

Intro Text – Used to introduce a section or highlight important information

General copy uses the Normal style with some additional styling elements

Normal – Used for all running copy

* Bullet Point List – Used for all bulleted lists

1. Numbered list – to reset the numbering to start at 1, select the first number in the list, right click and select Restart Numbering

**Strong** – Use where appropriate

Emphasis – Use where appropriate

**Header**

Click on the header to edit the name as appropriate

Examples of text styles in use

# Indicative text here (Heading 1)

Indicative text here (Intro text)

## Indicative text here (Heading 2)

Indicative text here (Normal)

### Bullet Point List (Heading 3)

* Indicative text here
* Indicative text here
* Indicative text here

#### Numbered List (Heading 4)

1. Indicative text here.
2. Indicative text here.
3. Indicative text here.

**Indicative text here (Strong)…**

Indicative text here (Emphasis)…

**Table style – select UCD Table**

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| --- | --- |
| Heading here | Heading here |
| Indicative text here… | Indicative text here… |
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University College Dublin

For support in developing annual plans please access   
the University planning website where contact details, templates and planning timelines are available: [www.ucd.ie/uplan](http://www.ucd.ie/uplan)